

2011 BUDGET

**DIOCESE OF NOVA SCOTIA AND PRINCE EDWARD ISLAND
BUDGETED STATEMENT OF REVENUE AND EXPENDITURES
FOR YEAR ENDING DECEMBER 31, 2011**

| | <u>BUDGET 2011</u> | <u>BUDGET 2010</u> | <u>Jan - April 2010</u> | <u>BUDGET 2009</u> | <u>UNAUDIT 2009</u> | <u>AUDITED 2008</u> | <u>Action</u> |
|-----------------------------------|--------------------|--------------------|-------------------------|--------------------|---------------------|---------------------|---------------|
| REVENUE | | | | | | | |
| Allotment 19.17% 93% Comp | \$ 1,984,000 | \$ 2,028,000 | \$ 744,158 | \$ 2,074,800 | \$ 2,078,375 | \$ 2,140,371 | |
| Investment Income | 115,000 | 108,000 | - | 135,000 | 142,597 | 180,227 | |
| Insurance Recovery | 30,000 | 30,000 | 18,742 | 30,000 | 28,642 | 29,673 | |
| Formation-Inglis Fund/Other Trust | 56,000 | 41,000 | - | 50,200 | 52,761 | 66,684 | |
| Rental Income | | 5,000 | 6,000 | 24,000 | 15,145 | 20,493 | |
| Other Income - Short Term Inv | 15,000 | 25,000 | (773) | 85,000 | 9,791 | 47,540 | |
| Capital Campaign Fund (Note1) | 160,000 | 144,535 | 34,960 | 214,705 | 117,527 | 81,700 | |
| NSOM Parish Funding (Note 2) | 27,500 | 6,300 | | | 10,200 | | |
| TOTAL REVENUE | 2,387,500 | 2,387,835 | 803,087 | 2,613,705 | 2,455,038 | 2,566,688 | |
| TOTAL EXPENDITURES | 2,387,500 | 2,387,835 | 736,462 | 2,613,705 | 2,571,445 | 2,547,736 | |
| (DETAILS FOLLOWING) | | | | | | | |
| SURPLUS (DEFICIT) | - | - | 66,625 | - | (116,407) | 18,952 | |
| Red-Capital Camp Funded | | | | | | | |

2011 BUDGET

| EXPENDITURES | | | | | | | |
|--|--------------------|--------------------|-------------------------|--------------------|---------------------|---------------------|--------------------|
| HEALTHY PARISHIONERS AND PARISHES | | | | | | | |
| | BUDGET 2011 | BUDGET 2010 | Jan - April 2010 | BUDGET 2009 | UNAUDIT 2009 | AUDITED 2008 | Action |
| Episcopal Ministry | | | | | | | BISHOPS |
| Salaries EI & CPP | \$ 102,400 | \$ 117,000 | \$ 50,866 | \$ 114,800 | \$ 138,607 | \$ 126,619 | " |
| Benefits - Pension, LTD | 22,700 | 21,400 | 7,596 | 21,000 | 20,890 | 17,929 | " |
| Housing Allowance: Episcopal 3 | 36,000 | 36,000 | - | 36,000 | - | - | " |
| Travel and Expenses | 5,000 | 5,000 | 2,573 | 12,000 | 8,722 | 7,251 | " |
| Special Functions, Hospitality | 2,500 | 2,500 | - | 2,500 | - | 1,601 | " |
| Bishop's Discretionary | 2,500 | 2,500 | 199 | 2,500 | 4,246 | 5,074 | " |
| Bishop's Advisory Council | 4,000 | 5,200 | 1,459 | 5,500 | 4,905 | 6,102 | " |
| Regional Deans | 3,000 | 4,000 | 1,350 | 4,000 | 5,939 | 4,647 | " |
| | 178,100 | 193,600 | 64,043 | 198,300 | 183,309 | 169,223 | |
| Episcopal Housing | | | | | | | |
| Housing: 1360 Martello Street | | 3,500 | 2,955 | 3,500 | 6,212 | 9,567 | " |
| Housing: 5720 College Street | | 2,500 | 2,903 | 2,500 | 5,950 | 4,416 | " |
| Housing: 1348 Martello Street | | 2,500 | 2,945 | 2,500 | 6,623 | 7,100 | " |
| | - | 8,500 | 8,802 | 8,500 | 18,785 | 21,083 | |
| Growing in Faith and Ministry Development | | | | | | | |
| Resource Centre | 2,000 | 3,500 | 516 | 3,500 | 4,294 | 16,264 | Ministry Committee |
| Planned Giving | 25,200 | 27,000 | (3,852) | 28,000 | 12,794 | 12,695 | " |
| Stewardship | 6,500 | 6,700 | 1,644 | 6,700 | 6,426 | 18,975 | " |
| Education for Ministry - EFM | 2,500 | 2,500 | - | 2,500 | 2,351 | 2,353 | Ministry Committee |
| Human Sexuality / Education | | | - | 1,500 | 272 | - | " |
| Lay Pastoral Visiting | - | - | - | - | - | - | " |
| Lay Ministry | 2,400 | 2,400 | 162 | 2,500 | 230 | 176 | " |
| Lay Leadership Development - ACW | 9,000 | 9,000 | 5,000 | 9,000 | 9,000 | 9,000 | " |
| Revitalizing Rural Ministry | | | - | | - | - | " |
| Ministry Development | - | - | - | - | - | - | " |
| Living Stones | | | | 3,500 | 4,717 | 4,835 | " |
| | 47,600 | 51,100 | 3,471 | 57,200 | 40,082 | 64,298 | |

2011 BUDGET

| | <u>BUDGET 2011</u> | <u>BUDGET 2010</u> | <u>Jan - April 2010</u> | <u>BUDGET 2008</u> | <u>UNAUDIT 2009</u> | <u>AUDITED 2008</u> | <u>Action</u> |
|---|--------------------|--------------------|-------------------------|--------------------|---------------------|---------------------|------------------|
| Outreach | | | | | | | NWM |
| Social Justice | 5,100 | 6,200 | | 7,200 | 5,106 | 4,000 | " |
| PWRDF | 1,500 | 1,500 | | 1,500 | 658 | - | " |
| Refugee | 1,800 | 1,500 | 82 | 1,750 | 1,750 | 1,400 | " |
| Volunteers in Mission | 900 | 100 | | 900 | - | - | " |
| Companion Diocese | 500 | 500 | | 1,500 | 39 | 605 | " |
| National World Mission Grants | 2,900 | 2,900 | | 4,200 | - | 3,032 | " |
| Mission to Seafarers (Grant by Diocese) | 5,000 | 5,000 | | 5,000 | 5,000 | 5,000 | " |
| | 17,700 | 17,700 | 82 | 22,050 | 12,554 | 14,038 | |
| Proclaiming the Gospel | | | | | | | BISHOPS |
| Congreg Development | 35,000 | 30,000 | 13500 | 40,000 | 19,493 | 30,000 | Capital Campaign |
| Interchurch / Interfaith | - | - | | - | - | - | |
| | 35,000 | 30,000 | 13,500 | 40,000 | 19,493 | 30,000 | |
| Engaging Youth | | | | | | | |
| Youth Coordinator - Salary & Benefits | 45,000 | 44,000 | 20234.35 | 44,000 | 21,085 | 15,437 | Capital Campaign |
| Youth Coordinator Expenses | 20,000 | 20,000 | 1570.34 | 20,000 | 11,069 | 3,921 | Capital Campaign |
| Youth Ministry - Programs | 10,000 | 10,000 | 65.49 | 10,000 | 10,239 | 6,954 | MINISTRY |
| Campus Ministries | | | | | | | " |
| Kings/Dalhousie - Salaries & Benefits | 38,700 | 35,400 | 24,261 | 35,400 | 72,942 | 70,546 | " |
| Other Campus Ministries | 13,000 | 15,000 | 269.97 | 15,000 | 9,082 | 7,298 | " |
| | 126,700 | 124,400 | 46,401 | 124,400 | 124,417 | 104,156 | |
| Grants | | | | | | | |
| Grants to Parishes | | | | 35,000 | 28,525 | 10,100 | A & F |
| Grant to Cathedral Church of All Saints | 25,000 | 25,000 | - | 25,000 | 25,000 | 25,000 | " |
| | 25,000 | 25,000 | - | 60,000 | 53,525 | 35,100 | |
| Health Care Chaplaincies | | | | | | | BISHOPS |
| Salaries & Benefits | 142,700 | 144,800 | 45,921 | 200,400 | 215,067 | 181,542 | |
| Health Care Program Support | 7,200 | 7,200 | 960 | 7,200 | 2,140 | 735 | |
| Health Care Rebate | (13,900) | (14,900) | (4,945) | (12,700) | (14,750) | (14,363) | |
| | 136,000 | 137,100 | 41,936 | 194,900 | 202,457 | 167,914 | |
| TOTAL HEALTHY PARISHIONERS AND P | 566,100 | 587,400 | 178,235 | 705,350 | 654,621 | 605,812 | |

2011 BUDGET

| HEALTHY CLERGY | | | | | | | |
|---|--------------------|--------------------|-------------------------|--------------------|---------------------|---------------------|--------------------------|
| | <u>BUDGET 2011</u> | <u>BUDGET 2010</u> | <u>Jan - April 2010</u> | <u>BUDGET 2009</u> | <u>UNAUDIT 2009</u> | <u>AUDITED 2008</u> | <u>Action</u> |
| Episcopal Ministry | | | | | | | BISHOPS |
| Salaries EI & CPP | \$ 102,000 | \$ 117,000 | \$ 50,866 | \$ 114,800 | \$ 138,607 | \$ 126,619 | |
| Benefits - Pension, LTD | 22,700 | 21,400 | 7,596 | 21,000 | 20,890 | 17,929 | |
| Housing Allowance: Episocpal 3. | 36,000 | 36,000 | - | 36,000 | - | - | |
| Travel and Expenses | 5,000 | 5,000 | 2,573 | 12,000 | 8,722 | 7,251 | " |
| Special Functions, Hospitality | 2,500 | 2,500 | - | 2,500 | - | 1,601 | |
| Bishop's Discretionary | 2,500 | 2,500 | 199 | 2,500 | 4,246 | 5,074 | |
| Bishop's Advisory Council | 4,000 | 5,500 | 1,459 | 5,500 | 4,905 | 6,102 | |
| Regional Deans | 3,000 | 4,000 | 1,350 | 4,000 | 5,939 | 4,647 | |
| | 177,700 | 193,900 | 64,043 | 198,300 | 183,309 | 169,223 | |
| Episcopal Housing | | | | | | | |
| Housing: 1360 Martello Street | | 3,500 | 2,955 | 3,500 | 6,212 | 9,567 | " |
| Housing: 5720 College Street | | 2,500 | 2,903 | 2,500 | 5,950 | 4,416 | " |
| Housing: 1348 Martello Street | | 2,500 | 2,945 | 2,500 | 6,623 | 7,100 | " |
| | - | 8,500 | 8,802 | 8,500 | 18,785 | 21,083 | |
| Discernment | | | | | | | BISHOPS |
| Discernment Resources | 1,000 | 1,000 | - | 1,000 | - | - | |
| Pre-ordination Assesement | 1,000 | 1,000 | - | 1,000 | 609 | 650 | |
| Psychological Assessment | 3,500 | 3,500 | - | 3,000 | 3,243 | 4,787 | |
| ACPO NSOM | 3,500 | 3,500 | - | 2,000 | 414 | - | |
| ACPO Regional Conference | | | (100) | 500 | 603 | 1,345 | |
| Vocations Conference | 1,000 | 1,000 | 150 | 1,000 | 432 | 620 | |
| Discernment & Formation Committee | 500 | 500 | - | 2,000 | 39 | 893 | |
| | 10,500 | 10,500 | 50 | 10,500 | 5,340 | 8,294 | |
| Education of Divinity Students | | | | | | | MINISTRY |
| Atlantic School of Theology | 32,500 | 32,500 | 16184 | 32,500 | 32,368 | 32,368 | |
| Institute of Pastorial Training | 5,000 | 5,000 | - | 5,000 | - | 2,580 | |
| | 37,500 | 37,500 | 16,184 | 37,500 | 32,368 | 34,948 | |
| Formation | | | | | | | BISHOPS |
| Formation Director (Salary & Benefits) | 25,400 | 23,700 | 8,166 | 22,700 | 24,351 | 23,226 | Inglis Foundation |
| Resources includes Grant from AST | 500 | 500 | - | 500 | - | 281 | " " |
| Meals & Hospitality | 4,500 | 4,500 | 1,125 | 4,500 | 3,361 | 4,143 | " " |
| Music | 6,500 | 6,500 | - | 6,500 | 6,500 | 6,500 | " " |
| Grant from Dicoese of Fredricton | (7,500) | - | (7,500) | - | (7,000) | - | " " |
| Formation Committee Travel & Telephone | 1,000 | 1,000 | 633 | 1,000 | 4,886 | 1,201 | " " |
| Honorarium | 200 | 200 | - | 200 | - | 250 | " " |
| Formation Retreats | 500 | 500 | 371 | 500 | 3,361 | 100 | " " |
| Mentoring & Continuing Education Newly Ordained | 3,200 | 3,200 | 551 | 3,200 | 2,798 | 830 | " " |
| Commission on the Diaconate | 4,100 | 4,100 | 3,463 | 4,100 | 2,312 | 2,432 | |
| Non-Stipend Ministry | 34,300 | 6,300 | 6,075 | 6,300 | 14,380 | 13,095 | BISHOPS |
| Summer Field Placement | 37,000 | 37,000 | - | 48,000 | 51,706 | 65,451 | " " |
| | 109,700 | 87,500 | 12,884 | 97,500 | 106,654 | 117,509 | |

2011 BUDGET

| | <u>BUDGET 2011</u> | <u>BUDGET 2010</u> | <u>Jan - April 2010</u> | <u>BUDGET 2009</u> | <u>UNAUDIT 2009</u> | <u>AUDITED 2008</u> | <u>Action</u> |
|---------------------------------|--------------------|--------------------|-------------------------|--------------------|---------------------|---------------------|-----------------------------|
| Clergy Support | | | | | | | Diocesan Executive Director |
| Continuing Education | 43,500 | 43,500 | 14,646 | 43,500 | 42,737 | 42,962 | |
| Group Life | 36,000 | 36,000 | 12,658 | 36,000 | 32,638 | 35,498 | |
| Retirement Grants | - | - | - | - | - | 12,250 | |
| Medical / Dental Plan | 194,000 | 187,000 | 66,788 | 187,000 | 193,880 | 174,861 | |
| Employee Assistance Plan | 14,000 | 14,000 | 4,617 | 14,000 | 12,408 | 8,535 | |
| Clergy Transfers | 40,000 | 35,000 | 4,544 | 35,000 | 44,287 | 61,431 | |
| Short Term Disability | 3,500 | 3,500 | | 3,500 | (186) | (23) | |
| | 331,000 | 319,000 | 103,253 | 319,000 | 325,765 | 335,515 | |
| Training and Development | | | | | | | PLANNING & PROGRAM |
| Diocesan Clergy Gatherings | - | - | 484 | - | 1,474 | 1,414 | |
| Clergy Conferences | - | - | | - | - | - | |
| | - | - | 484 | - | 1,474 | 1,414 | |
| Clergy Wellness | | | | | | | |
| Clergy Wellness | 60,000 | 50,535 | 3,409 | 56,905 | 30,249 | 3,320 | Capital Campaign |
| | 60,000 | 50,535 | 3,409 | 56,905 | 30,249 | 3,320 | |
| TOTAL HEALTHY CLERGY | 726,400 | 707,435 | 209,109 | 728,205 | 703,945 | 691,305 | |

2011 BUDGET

| HEALTHY SUPPORT SYSTEMS | | | | | | | |
|---|--------------------|--------------------|-------------------------|--------------------|---------------------|---------------------|-----------------------------|
| | <u>BUDGET 2011</u> | <u>BUDGET 2010</u> | <u>Jan - April 2010</u> | <u>BUDGET 2009</u> | <u>UNAUDIT 2009</u> | <u>AUDITED 2008</u> | <u>Action</u> |
| Open Communications | | | | | | | Diocesan Executive Director |
| Communication | | | | \$ 31,300 | \$ 4,819 | \$ 1,627 | Capital Campaign |
| Diocesan Times | 12,500 | 12,500 | 4,066 | 12,500 | 17,820 | 15,996 | |
| Web Site and IT Developments | | | 709 | 2,500 | 2,074 | 2,289 | Capital Campaign |
| | 12,500 | 12,500 | 4,775 | 46,300 | 24,713 | 19,912 | |
| Diocesan Planning | | | | | | | PLANNING & PROGRAM |
| Strategy Planning - Programs | - | - | | - | 383 | 185 | |
| Program Planning - Programs | - | - | | - | - | - | |
| Program Planning - Committee expenses | - | - | | - | 153 | 744 | |
| | - | - | - | - | 536 | 929 | |
| Parish and Diocesan Organization | | | | | | | A&F |
| Archives | 21,600 | 25,300 | 8,310 | 23,250 | 26,382 | 38,846 | " |
| Administration & Finance Committee - Meeting expenses | 1,500 | 1,500 | 311 | 3,000 | 1,746 | 5,859 | " |
| Budget Sub Committee - Meeting expenses | 300 | 300 | | 400 | 327 | 95 | " |
| Human Resources Committee - Meeting expenses | 500 | 500 | 476 | 700 | 573 | 842 | " |
| Investment Liaison Committee - Meeting expenses | 100 | 100 | | 100 | 69 | 25 | " |
| Ministry Committee-Resources | 4,500 | 4,500 | 2,702 | 6,500 | 1,597 | 4,685 | Ministry |
| National World Mission Committee - Meeting expenses | 2,200 | 2,500 | 52 | 4,200 | 1,042 | 1,168 | NWM |
| Mortgage, Loan and Property - Meeting Expenses | 400 | 400 | 5 | 400 | 437 | 501 | A&F |
| Parish Relations Committee - Meeting expenses | 1,500 | 1,500 | 808 | 2,500 | 1,250 | 1,735 | " |
| Insurance | 6,500 | 6,500 | | 6,500 | 6,863 | 4,807 | " |
| Episcopal Committees | 1,500 | 1,500 | 183 | 2,000 | 1,508 | 4,290 | " |
| Legal | 15,000 | 7,500 | 7,519 | 7,500 | 36,659 | 8,960 | " |
| Diocesan Synod | 22,000 | | 1,333 | 22,000 | 21,721 | 27,089 | " |
| Diocesan Council | 13,000 | 17,000 | 3,597 | 22,000 | 11,686 | 10,383 | " |
| Rent Quinpool Road | 45,000 | 37,500 | 11,380 | 37,500 | 36,884 | 35,577 | " |
| Organizational Effectiveness Task Group | | | | 20,000 | 28,738 | 3,860 | Capital Campaign |
| | 135,600 | 106,600 | 36,675 | 158,550 | 177,482 | 148,720 | |

2011 BUDGET

| | <u>BUDGET 2011</u> | <u>BUDGET 2010</u> | <u>Jan - April 2010</u> | <u>BUDGET 2009</u> | <u>UNAUDIT 2009</u> | <u>AUDITED 2008</u> | <u>Action</u> |
|--|--------------------|--------------------|-------------------------|--------------------|---------------------|---------------------|----------------|
| Administrative Services to Parishes | | | | | | | A&F |
| Salaries, EI & CPP | 227,900 | 220,000 | 77,740 | 225,000 | 220,475 | 198,802 | " |
| Benefits - Pension & LTD | 27,500 | 25,000 | 9,418 | 25,000 | 24,778 | 22,642 | " |
| Staff Travel & Expenses | 1,000 | 1,000 | 816 | 2,000 | 1,031 | 1,812 | " |
| Staff Development | 2,000 | 2,000 | 291 | 2,400 | 65 | 110 | " |
| Equipment Replacement | 2,500 | 2,500 | | 2,500 | - | - | " |
| Computer Support/Maintenance | 8,500 | 6,500 | 7,464 | 6,500 | 6,248 | 14,533 | " |
| Telephone | 7,000 | 7,000 | 2,250 | 7,000 | 6,322 | 5,428 | " |
| Postage/Courier Charges | 15,000 | 15,000 | 2,570 | 19,800 | 14,718 | 17,546 | " |
| Stationery, Supplies, Printing | 30,000 | 30,000 | 11,454 | 33,000 | 28,126 | 37,093 | " |
| Insurance Administration | 27,000 | 27,000 | 8,400 | 27,000 | 24,318 | 24,271 | " |
| Audit, Accounting & Consulting | 32,000 | 32,000 | 5,700 | 35,000 | 50,633 | 45,656 | " |
| Rent-Quinpool Road | 45,000 | 35,500 | 11,380 | 35,500 | 36,884 | 35,577 | " |
| Bank Charges | 6,000 | 6,000 | 2,976 | 5,000 | 10,906 | 10,999 | " |
| Miscellaneous | 1,000 | 1,000 | 1,042 | 2,000 | 1,426 | 3,465 | " |
| HST | 40,000 | 31,500 | 15,701 | 35,000 | 41,756 | 33,366 | " |
| Amortization | 10,000 | 13,000 | | 12,000 | 10,100 | 15,301 | " |
| Contingency Note 3. | 12,400 | 24,800 | 500 | - | 34,009 | 26,539 | " |
| | - | - | | - | - | - | " |
| | 494,800 | 479,800 | 157,701 | 474,700 | 511,795 | 493,141 | |
| TOTAL HEALTHY SUPPORT SYSTEMS | 642,900 | 598,900 | 199,152 | 679,550 | 714,526 | 662,702 | |

2011 BUDGET

| 2011 BUDGET | | | | | | | |
|---|--------------------|--------------------|-------------------------|--------------------|---------------------|---------------------|-----------------------------|
| 2010 PREPARATIONS | <u>BUDGET 2011</u> | <u>BUDGET 2010</u> | <u>Jan - April 2010</u> | <u>BUDGET 2009</u> | <u>UNAUDIT 2009</u> | <u>AUDITED 2008</u> | <u>Action</u> |
| | | | | | | | Diocesan Executive Director |
| 2010 - Committee Expenses | | 3,000 | 1,778 | 3,000 | 4,535 | 4,131 | " |
| Hosting General Synod - 2010 | | 22,000 | (12,997) | 22,000 | 15,750 | | |
| Sponsorship - 2010 Synod | | (7,500) | | (7,500) | | | |
| 2010 - Celebrations Expense | | 20,000 | 3231.31 | 20,000 | 18,750 | 20,000 | " |
| TOTAL 2010 PREPARATIONS | - | 37,500 | (7,988) | 37,500 | 39,035 | 24,131 | |
| | | | | | | | |
| GENERAL & PROVINCIAL SYNOD | | | | | | | Diocesan Executive Director |
| General Synod Assessment | 430,000 | 430,000 | 138333.33 | 430,000 | 430,000 | 530,000 | " |
| General Synod Meeting Expenses | | | 8320 | 6,500 | - | 750 | " |
| Provincial Synod Assesment | 18,100 | 22,600 | 11300 | 22,600 | 22,600 | 19,500 | " |
| Provincial Synod Meeting Expenses | - | - | | - | 1,421 | 188 | " |
| Lambeth | 4,000 | 4,000 | | 4,000 | 5,296 | 13,349 | " |
| TOTAL GENERAL & PROVINCIAL SYNOD | 452,100 | 456,600 | 157,953 | 463,100 | 459,317 | 563,787 | |
| | | | | | | | |
| TOTAL EXPENDITURES | 2,387,500 | 2,387,835 | 736,462 | 2,613,705 | 2,571,445 | 2,547,736 | |
| | | | | | | | |

2011 BUDGET

| | <u>BUDGET 2011</u> | <u>BUDGET 2010</u> | <u>Jan - April 2010</u> | <u>BUDGET 2009</u> | <u>UNAUDIT 2009</u> | <u>AUDITED 2008</u> | <u>Action</u> |
|---|--------------------|--------------------|-------------------------|--------------------|---------------------|---------------------|---------------|
| <u>NOTE 1: CAPITAL CAMPAIGN FUND</u> | | | | | | | |
| Youth Coordinator - Salary & Benefits | | 44,000 | 20,234 | 44,000 | 21,085 | 22,400 | |
| Youth Coordinator Expenses | 65,000 | 20,000 | | 20,000 | 11,069 | 3,900 | |
| Clergy Wellness - Fresh Start / Stewardship | 60,000 | 50,535 | | 56,905 | 30,249 | 18,200 | |
| Communication | - | - | - | 31,300 | 4,819 | 1,600 | |
| Web Site and IT Developments - New | - | - | 709 | 2,500 | 2,074 | 2,000 | |
| AST Incremental Funding | - | - | | - | - | - | |
| Resource Centre | - | - | 516 | - | - | - | |
| Congregational Development | 35,000 | 30,000 | 13,500 | 40,000 | 19,493 | 30,000 | |
| Organizational Effectiveness Task Group | - | - | - | 20,000 | 28,738 | 3,600 | |
| <u>TOTAL CAPITAL CAMPAIGN FUND</u> | 160,000 | 144,535 | 34,960 | 214,705 | 117,527 | 81,700 | |
| Note 2. Program cost/Sharing Formula | | | | | | | |
| Note 3. Conversion Par/Dioc discrepancies | | | | | | | |